



**MANAGEMENT RESPONSE
TO THE RECOMMENDATIONS MADE ON THE
EXTERNAL EVALUATION REPORT**

APRIL 2021

SECRETARIAT: EXECUTIVE SECRETARIAT OF INTER-AMERICAN COMMISSION ON HUMAN RIGHTS

DEPARTMENT: OFFICE OF INSTITUTIONAL AFFAIRS/ PLANNING AND PROJECTS

SIGNED BY: Tania Reneaum Panszi, IACHR Executive Secretary

NAME OF THE EVALUATION: Formative External Evaluation of Project “*Increasing the effectiveness of the work of the Inter-American Commission on Human Rights during 2018-2021*”,

PERIOD OF EVALUATION: FROM JULY 2018 TO APRIL 2021

EVALUATED PROJECTS:

Increasing the effectiveness of the work of the Inter-American Commission on Human Rights during 2018-2021 CDH1802

NAME OF THE EVALUATOR: Achim Engelhardt, PhD

The main objective of this document is to identify the necessary actions that need to be implemented by the executing agency to respond to the recommendations made in the external evaluation. The area should state whether they accept or not such recommendations and provide an explanation on how they will be responded or incorporate them in the future. The Department of Procurement Services and Management Oversight (DPMO) will follow-up on the implementation of the recommendations based on the actions identified.



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RECOMMENDATIONS AND MANAGEMENT RESPONSE

Recommendation 2: Project team: Consider the suggestions made in the evaluation report to further enhance the quality of the program indicators further. For future donor multi-year programs, start using mid-term or annual milestones for all indicators.		Accepted	Not accepted
Prioritization: very high. Next 3 months		X	
Response: The IACHR accepts this recommendation and will apply the suggestions, as possible. Setting annual indicators facilitates the project monitoring that IACHR conducts with the technical areas who are the implementers.			
Key Actions			
Description		Date of implementation	
1.1 In the new grant funded by USOAS the IACHR will include annual goals and semi-annual goals when possible of the indicators in the project document.		Immediately	
1.2 In current grant the IACHR has included the recommendations made by the evaluator to improve the indicators at goal level and for outputs 2 (indicator 2.2. and 2.6) in output 3 (indicators 3.4, 3.5 and 3.6) in output 4 (indicator 4.1.1) and in output 5 (indicator 5.2).		Immediately	
1.3 In future grants to other donors the IACHR will set mid-term or annual indicators in multiyear programs.		In new proposals within the next six months (such as Netherlands, Ford Foundation)	

Recommendation 4: Project team: Prioritize the protection of national human rights mechanisms in countries where the political commitment to upholding human rights appears volatile.		Accepted	Not accepted
Prioritization: Very high. Next 6 months		X	
Response: The IACHR will take into account this recommendation. The Commission is committed to support local/national human rights mechanisms, with particular emphasis in countries where democratic institutions are weak. As such, the IACHR will seek to reinforce the monitoring activities with this purpose. For instance, during the preparation of country visits, the IACHR (and RELE) will continue to liaise with national human rights mechanisms, leveraging on their local networks, knowledge of the in-ground situation, and up to date information. Similarly, the IACHR and RELE will reach out to national human			



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rights mechanisms of countries with weak democratic institutions, to seek their participation in public hearings, meetings, or webinars, when possible and relevant.

In case of any specific actions and resources needed, the IACHR will reflect it in the realignment of the current grant.

Key Actions	
Description	Date of implementation
1.1 Discuss with IACHR technical areas possible action plan to provide additional support and specific actions to further protect local national human rights mechanisms under the framework of this project	Next 3 months
1.2 Update the contacts database for national human rights mechanisms in the Americas and prioritize need for engagement and potential risks (i.e. lack of independence of mechanism).	Next 6 months
1.3 Coordinate bilateral meetings with local national human rights mechanisms where weak democratic institutions are observed and/or request information.	On-going

Recommendation 5: Project team: : Make use of opportunities for the coordination with multilateral human rights initiatives in the Americas as and where possible.	Accepted	Not accepted
Prioritization: Very high. Next 6 months	X	
Response: This recommendation is aligned with Strategic Objective 4 of the IACHR Strategic Plan and the ongoing IACHR/RELE work plan. The Commission will ensure further effort to promote joint initiatives and coordination with the UN human rights system. So far, the IACHR and its RELE carry out joint work with UN agencies, regional offices and Special Procedures that have led to the production of joint press releases, letters to States, among other types of statements and working mechanisms. RELE for instance has experience in joint visits to States, joint amicus submitted to human rights national and international courts, joint declarations, among other joint mechanisms. Coordination with multilateral human rights initiatives have proved useful for both parties as they maximize benefits and strengthen the voice of human rights bodies among States and other actors.		
Key Actions		
Description	Date of implementation	
1.1 Systematize existing cooperation mechanisms and identify those which should be strengthened, as well as identify countries which could benefit from joint actions.	On-going	
1.2 In coordination with partners of the UN system, establish ways to strengthen cooperation i.e., with specific action plans for human rights defender mechanism and coordinated action on the field and joint statements	On-going	
1.3 Harmonize and/or create specific protocols for joint statements which would ease the coordination and strengthen our voice among States.	Next 6 months	



1.3 Elaborate an annual work plan with OHCHR to implement joint activities	In execution
1.4 Implement the agreed annual plan with OHCHR	Next 12 months

Recommendation 6: Project team: . Continue strategic planning cycles to outline the Commission's objectives and to continue operationalizing its results-focus.	Accepted	Not accepted
Prioritization: High. Next 6 to 9 months	X	
<p>Response: The IACHR is starting the process of the design of the IACHR Strategic Plan 2022-2026. To this end, between June-July 2020, the IACHR launched the bidding process with the Department of Procurement (DPMO) of the OAS, to select the expert firm to facilitate the process. This is also part of output 5 (activity 5.1) of this new grant and part of the scope of the project.</p> <p>The external evaluation of the Strategic Plan 2017-2021 were conducted from July to December 2021 which involved the consultation of all stakeholders, including the OAS Member States.</p> <p>During the preparation of the new plan the IACHR will conduct an extensive consultation process that includes dialogues with Member States. This is an opportunity to promote a closer and trustful relationship.</p>		
Key Actions		
Description	Date of implementation	
1.1 External evaluation of the current Strategic Plan 2017-2021 which involves all stakeholders including OAS Members States	Immediately, the evaluation is ongoing and the States has been participating	
1.2 Hiring consultancy services to facilitate the preparation of the new Strategic Plan 2022-2026	November 2021	
1.3 Implementing the methodology outlined to develop the Strategic plan, which involves ample participation of stakeholders including Members States	February – June 2022	
1.4 Conducting consultation workshops with Members States and systematizing their contributions	March -July 2022	
1.5 Including the OAS Member States contributions/inputs in the Plan's objectives and programs	May-August 2022	